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ABSTRACT

The fifteen-year history of Greenfield Community College (GCC) is outlined in this report which focuses upon the college's formation, organization and development. Following a brief history of the college, which includes the minutes of the first Advisory Board meeting and a list of present and former Board members, the curriculums of the liberal arts, career, and transfer programs are considered. A discussion of the activities and grant support of the Continuing Education Division precedes descriptions of some of the innovative programs developed at the college, and a review of the growth and development of the library, the audio-visual center, and student services. In addition, the problems and progress in the completion of a new campus in 1974 and a history of the GCC Foundation are included. Information regarding the yearly increase in authorized positions, salary ranges, and statistics on degrees conferred by program, graduates by year and program, cost per credit hour relative to state appropriations, cost per student, and cost of operations are presented in tabular form. Also included are a chronology of curriculum development, a list of the members of the Massachusetts Board of Regional Community Colleges, and a record of the gifts, assets and funds of the GCC Foundation. (MB)

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# FIFTEEN YEAR REPORT

# 1962 -- 1977

## GREENFIELD COMMUNITY COLLEGE
## GREENFIELD
## MASSACHUSETTS

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# INTRODUCTION

The report that follows outlines briefly the formation, organization, and development of Greenfield Community College from 1962-1977. During those years the College has grown to become an integral part of the cultural, financial, and educational network of the county. In 1974, after twelve years operation in a number of buildings close to the center of town, the new campus was occupied. Since its founding the College has gained recognition for its sound academic program which has enabled graduates to enter other institutions of higher learning throughout the country. Career programs have prepared persons in particular fields that have been advantageous not only to the student but to the area as well.

The growth of the College from 1962 to 1977 has been an orderly one. Enrollment has grown from 125 to 1450, the number of employees has increased to 170, and the Commonwealth's appropriation is now 2.6 million dollars. In 1978 the College is firmly established and recognized and must enter a new era in order to provide the educational services that will best benefit the population of the county. These services can be provided by the substantial resources that are available at the College.

The information contained in this report will enable those who will be responsible for the future to have in one place a small portion of the facts that have been a part of the College's growth.

The accomplishments of Greenfield Community College are many and such achievement is due to the tremendous cooperation and support from the community, state level officials, and the dedication of loyal faculty and staff.

I am grateful for the fifteen years I have been privileged to serve the College and to enjoy my association with so many good people.

Lewis O. Turner

Greenfield
August 11, 1978

## BRIEF HISTORY

The dreams of a community college in Greenfield were sown in 1960, and those dreams and many others have come to fruition through the grass roots enthusiasm of area citizens. The initial seed came with the appointment of Mrs. Grace Mayers to the Governor's Advisory Board to the Audit of State Needs. She invited Mr. Walter Taylor, executive director of the Massachusetts Board of Regional Community Colleges to speak to the Greenfield Junior-Senior P.T.A. Taylor generated enough interest in that talk so that a committee of citizens was formed in town to promote the idea of a community college in Greenfield.

Because of the excellence of the study detailing in depth the advantages of Greenfield as a location for one of the state community colleges, the committee, together with area legislators, was able to sell their ideas to the Commonwealth and in 1962, under the leadership of Walter Taylor who had resigned as head of the state system, Greenfield Community College opened with 125 students. Housed in old Federal Street North elementary school, loaned to the Commonwealth by the Town of Greenfield, the College offered classes in liberal arts and business taught by four full-time faculty and a handful of part-time teachers recruited from the area.

On the resignation of President Taylor in August, 1964, and after a search of many candidates and the strong support of the Advisory

Board, Greenfield's Dean, Dr. Lewis O. Turner, was appointed President in December, 1964. From the beginning, it has been the College's objective to create in Greenfield a people-oriented institution of higher education where students of all ages can come to learn. It has also been the desire of the faculty and the staff to offer programs that were needed by people in the region and so, today, the College offers to the 1,468 students enrolled in the day division, courses in fifteen major areas as well as support programs such as health services and counseling. These programs, as well as the Continuing Education Division with 1,300 enrollments this Fall, are provided under the direction of 170 persons on the faculty, administration, and staff.

It has been the intent of the College to offer a sound academic program that gives graduates an associate degree and permits transfer to the four year college or not, as fits the graduate's needs. By 1966, the College was accredited by The New England Association of Schools and Colleges and a long range study was initiated. IN 1967 at town meeting, the Town of Greenfield voted to transfer eighty acres of land on which the new campus could be built. Before this occurred, however, and with the aid of the Greenfield Community College Foundation, a building on Arch Street was secured as a classroom building. Another building, the South Building on Newell Court, was acquired so that by 1970 the College was educating 1,170 students in its day division.

After much preliminary work and discussion, interviewing several outstanding architects, Ernest J. Kump Associates was chosen to design the new campus. Daniel O'Connell & Sons, Inc.

was awarded the general construction contract.

One hundred persons gathered in a driving rain on November 5, 1969 for the groundbreaking ceremonies of the new campus. It was a proud moment for many persons who had devoted their efforts to secure a permanent and attractive home for the College.

During the construction of the new campus, the College continued to expand rapidly, outgrowing its facilities and taxing the faculty and the staff to their utmost as they continued to provide quality education and to plan their move into the new facility. By the middle of the Summer of 1974, the building was in the final stages of completion though equipment and furnishings were still missing. The opening ceremonies were held in September, 1974 on the front steps as classes began for the 1,474 students. Although the gymnasium and auditorium were eliminated because of insufficient funds, the College finally had a new home.

In its short history, the College has established itself as a regional learning center, providing post-secondary education, in the finest sense, and it continues to be keenly aware of its responsibility to meet the needs of individuals in the area.

REGIONAL COMMUNITY COLLEGE
at GREENFIELD

ADVISORY BOARD MEETING
April 12, 1962

---

**FIRST ADVISORY BOARD MEETING**

The first meeting of the Advisory Board was held April 12, 1962 at 7:30 P.M. in the School Committee Room of the Federal North School where the College headquarters is for the time being.

Members were greeted by the College Director, Walter M. Taylor, and coffee, cake, and cookies were served by Miss Barbara Moore, first student to be admitted to the College, and Miss Kathleen Curtiss.

The oath of office was administered by Atty. John R. Moseley, Clerk of the Superior Court, and Lawrence A. Comins, Register of Probate. All members signed the Register's book after taking the oath.

**BACKGROUND OF REGIONAL COLLEGE**

Mr. Taylor gave a brief background of the College, how it started and what has been done to date. He said that Greenfield is the fifth college, with Berkshire, Haverhill, Hyannis, and Boston having been established since the Commonwealth Audit Report was accepted. At the present we have 61 students enrolled and others awaiting completion of their applications.

**ELECTION OF CHAIRMAN, SECRETARY**

The first order of business was the election of officers. Mrs. Mayers nominated John J. Owen as Chairman; Mr. Sitterly nominated Mrs. Robert F. Mayers as Secretary and both were elected unanimously.

**VICE-CHAIRMAN**

Mr. Owen explained that his business takes him out of town and it might be well to elect a Vice-Chairman. All agreed and Mr. Bednarski nominated Albert E. Lumley as Vice-Chairman. He was elected unanimously.

**MEETING DATE**

After some discussion, it was agreed that the Board would attempt to meet on the first Wednesday of each month at 7:30 P.M. for the forseeable future; the next meeting to be May 2nd.

**AGENDA**

It was agreed that we should have an agenda for the meetings, usually to be on a card and mailed on the Wednesday preceding the meeting.

| | |
|---|---|
| OPEN MEETING | Some discussion followed on "open meetings." As the Board does not make policy and only recommends it was thought we would not come under this ruling. Mr. Taylor is to check on this and report at next meeting. |
| MINUTES | It was agreed that the Minutes will not be mailed to each member but read at each meeting. |
| ROBERTS' RULES OF ORDER | Professor Lumley moved that Roberts' Rule of Order govern our meetings. The motion was carried unanimously. |
| CHAPTER 605 | Mr. Taylor is to mail copies of Chapter 605 to the Board members. |
| TEACHER SHORTAGE | There was a discussion of the "teacher shortage." Mr. Taylor indicated no significant shortage of qualified applicants here. |
| FILM | The film featuring Congressman Brademan of Indiana on "Technical Terminal Education" was viewed. |
| ATTENDANCE | It should be noted that Mr. Taylor expressed his appreciation to the Board members saying that this was the first time to his knowledge that the members of an Advisory Board have had 100% attendance at their first meeting. |

Signed:

Grace L. Mayers,
Secretary

## PRESENT ADVISORY BOARD MEMBERS

| | Appointment Date |
|---|---|
| Robert F. Casey<br>Greenfield | March 20, 1978 |
| Frederick A. Dunn<br>Greenfield | March 20, 1962 |
| Margaret C. Dwyer<br>Hadley | March 20, 1976 |
| William Lloyd Hubbard<br>Sunderland | August 12, 1974 |
| Ward M. Hunting<br>New Salem | November 9, 1965 |
| Sarah Levine<br>Amherst | August 27, 1976 |
| Dawn Peters<br>Heath | September 17, 1975 |
| Jane Porter<br>Leverett | October 21, 1975 |
| Morton A. Slavin<br>Erving | August 20, 1962 |
| Erle C. Witty<br>Orange | March 20, 1969 |

## FORMER ADVISORY BOARD MEMBERS

| | Appointment Date | Term Expired |
|---|---|---|
| Carroll Adams<br>Charlemont | March 20, 1962 | March 20, 1964 |
| John Bednarski<br>Greenfield | March 20, 1962 | March 20, 1967 |
| Clarence Clark<br>Sunderland | June 13, 1968 | March 20, 1973 |

| | Appointment Date | Term Expired |
|---|---|---|
| Robert Currier<br>Turners Falls | August 2, 1965 | March 20, 1970 |
| Robert Davies<br>Greenfield | June 13, 1968 | May 11, 1976 |
| Philip DiBenedetto<br>Charlemont | October 20, 1964 | October 26, 1969 |
| Mary Finn<br>Greenfield | August 7, 1963 | September 28, 1964 |
| Pauline Goodell<br>Colrain | March 20, 1962 | March 20, 1965 |
| Raymond Kinmonth<br>Northfield | March 20, 1962 | March 20, 1967 |
| Albert E. Lumley<br>Pelham | March 20, 1962 | March 20, 1971 |
| Grace L. Mayers<br>Greenfield | March 20, 1962 | April 21, 1975 |
| Douglas O'Neil<br>Greenfield | January 6, 1965 | March 20, 1968 |
| John Owen<br>Greenfield | March 20, 1962 | November 4, 1964 |
| Carolyn Parenteau<br>Northfield | August 28, 1967 | May 18, 1977 |
| Allen W. Roberts<br>Springfield | October 26, 1964 | May 9, 1969 |
| Andrew Siegel<br>Florence | May 21, 1971 | May 21, 1976 |
| Roger Sitterly<br>Greenfield | March 20, 1962 | March 20, 1963 |
| John H. Williams<br>Rowe | April 20, 1970 | April 20, 1975 |

## CURRICULUM

The community college mission includes the provision of programs for students desiring transfer to the upper division of a baccalaureate degree program, and programs designed to prepare students for a variety of career positions in which the associate degree is necessary or desirable. To this end, Greenfield Community College now offers the associate degree in liberal arts and career/transfer programs as displayed below:

Liberal Arts Programs:

The liberal arts curriculum is an organized program of general education leading to the degree of Associate in Arts and includes studies in the Humanities, the Behavioral Sciences and Natural Sciences. The course distribution requirements for the liberal arts degree at Greenfield Community College parallel those of the Commonwealth Transfer Compact and thus ensure that a student who completes the A.A. degree and subsequently transfers to a four-year public institution in Massachusetts will be awarded (1) at least 60 semester hours of credit toward the baccalaureate degree; and (2) at least 33 credit hours toward fulfillment of the general education (core) requirement for the baccalaureate degree. In addition, the associate degree holder who is accepted for transfer under the Compact will be subject to no special requirements beyond

those specified as major department and/or graduation requirements for students who originally enrolled in the four-year institution as freshmen.

In addition to the general program in liberal arts, there are two approved liberal arts concentrations with several additional concentrations under study for future inclusion:

General Program

Data Processing Concentration

Math/Science Concentration

Career and Transfer Programs:

The career and transfer programs are designed to equip the graduate with entry level employment skills appropriate to the specific career field as well as to provide the first two years of a baccalaureate degree program for those who wish to continue their education beyond the A.S. degree. These are:

Accounting Associate

Art

Civil Engineering Technology

Criminal Justice

Early Childhood Education

Engineering

Fire Science Technology

Graphic Design

Industrial Engineering Technology

Management

Management/Data Processing

Marketing

Media Technology

Nursing

Recreation Leadership

Secretarial Science

Certificate Programs (1 year):

The certificate programs are designed for students who wish to obtain maximum training and skills from a career program in the minimum of time. Normally, the certificate program requirements are highly specialized, include little, if any, work in general education and are designed to be completed in one year. They are:

Fire Science Technology

Office Assistant

Cooperative education has become an important component of most career programs and is planned as a future inclusion where appropriate in liberal arts courses.

As the College has developed and matured, the curriculum has been amended to reflect the changing needs of its service region as displayed on the chart which follows:

# GREENFIELD COMMUNITY COLLEGE

Calendar Year

| DIVISION | PROGRAM TITLE |
|---|---|
| Business Administration | Accounting Associate |
| | Accounting |
| | Business Administration |
| | Business Data Processing |
| | Management |
| | Marketing |
| | Secretarial Science |
| | Medical |
| | Executive |
| | Legal |
| | Management - D.P. |
| | Office Assistant |
| Behavioral Sciences | Early Childhood Education |
| | Community Mental Health |
| | Law Enforcement |
| | Recreation Leadership |
| Humanities | Art |
| | Graphic Design |
| Learning Resources | Media Technology |
| Natural Sciences | Civil Engineering Tech. |
| | Engineering (Transfer) |
| | Environmental Science |
| | *Fire Science Tech.Certificate |
| | *Fire Science Tech. |
| | *Industrial Engineering Tech. |
| | Nursing |
| | Liberal Arts |
| | General |
| | Transfer |
| | Data Processing - Conc. |
| | Math/Science - Conc. |
| | American Studies(tentative) |
| | Business |
| --- Phased out | *Evening Division Programs w/ Day Division Faculty Coordinators |

## CONTINUING EDUCATION

Continuing education has been an integral and important facet of the program since the opening of the College in 1962. It is, of course, one of the missions of the community college system to provide an educational facility as well as courses that are beneficial to the residents of the county.

Many persons are non-traditional students (those without previous college experience) who are seeking training for better job qualifications, but many also attend classes in order to gain expertise in areas that may simply give them pleasure.

Listed below are the registration figures for 1962-1977, though in the early years the figures may not be absolutely accurate as the reporting process has changed since 1962.

| | | | |
|---|---|---|---|
| 1962-63 | | 274 (no Spring-Fall breakdown) | |
| 1963-64 | Fall | 139 | |
| | Spring | 82 | |
| 1964-65 | Fall | 180 | |
| | Spring | 101 | |
| 1965-66 | Fall | 192 | |
| | Spring | 149 | |
| 1966-67 | Fall | 239 | |
| | Spring | 309 | |
| | | Credit | Non-Credit |
| 1967-68 | Fall | 239 | 122 |
| | Spring | 309 | 87 |
| 1968-69 | Fall | 500 | 51 |
| | Spring | 433 | 261 |

| | | Credit | Non-Credit |
|---|---|---|---|
| 1969-70 | Fall | 786 | 45 |
| | Spring | 682 | 478* |
| 1970-71 | Fall | 573 | 285 |
| | Spring | 513 | 481* |
| 1971-72 | Fall | 601 | 280 |
| | Spring | 451 | 311 |
| 1972-73 | Fall | 486 | 152 |
| | Spring | 421 | 284 |
| 1973-74 | Fall | 472 | 387* |
| | Spring | 411 | 274 |
| 1974-75 | Fall | 627 | 725* |
| | Spring | 739 | 530* |
| 1975-76 | Fall | 980 | 725* |
| | Spring | 1068 | 230 |
| 1976-77 | Fall | 911 | 276 |
| | Spring | 812 | 250 |

*Includes all community service work for this period.

Other activities and grants of the Division of Continuing Education are noted below:

Activities and Grants:

WIN Clerk-Typist Training.

CETA Clerk-Typist Training (3).

Contract courses with industry to train employees.

Management Training Institute (training for supervisors).

Title I Higher Education Act

Preliminary work through course programming for establishment of Early Childhood Education, Law Enforcement, Fire Science, Industrial Engineering, and Child Care Center.

First teacher aide training course in Commonwealth. (Funded later - first high school aide training program).

Off-site courses in industrial organizations, schools, churches, library, storefront.

Exploratory Year.

Title I - Community Services.

Improving the Quality of the Environment.

State conferences on Continuing Education and Community Services. (for all institutions of higher education)(2)

JOB-NABS with Department of Labor and National Chamber of Commerce.

ABE Regional Programs in concert with Greenfield Public Schools.

GED Preparation and Testing.

CRAMS - College Readiness for Adult Students.

Dental Education Seminars - professional continuing education for dentists.

Millwright Training - with Carpenters' Union, using industry space.

First WIN college program in State Department of Labor (educating women on ADC).

Vocational Guidance Institute - for National Chamber of Commerce (trained high school counselors in vocational exploration cooperating with industry).

Clergy training in counseling.

Gerontology training (Title IV-A) for public and private agency personnel.

Facilities used by groups in area.

## INNOVATIVE PROGRAMS

During the past fifteen years, Greenfield Community College has been able to participate in and develop several innovative programs.

In Massachusetts, the College has been a pioneer in the two-year nursing program. It remains one of our strongest programs.

Because many students applying to the College have had indifferent academic records, the PREP program was initiated in 1965 to help underachievers in high school gain the necessary competence for college level work. The program included remediation in reading, English, and mathematics and personal/vocational counseling. The main ingredients of this program are part of our Special Services Division.

The Greenfield Plan was initiated in 1971 under which incoming students were given an enriched orientation and academic advising experience based on a humanistic model. The Plan has been modified, but its basic concepts are still used in their orientation and advising process.

The stress on educating for specific vocational goals prompted the College to develop the Exploratory Year program to help students decide their vocational goals and select appropriate academic programs. Again, this program has been modified and refined and has become part of the advising process of the College.

A program of cooperative education has given students at the College an opportunity to work in the field while attending classes. This not only enables them to gain practical experience but allows prospective employers the opportunity of seeing possible employees

in the work setting.

An outdoor education program has been established which not only provides students with valuable wilderness orientation and survival skills but also helps them discover and develop self-assurance and leadership capabilities.

A federal grant enabled five faculty members to attend a summer workshop in 1969 at Colorado Mountain College to learn the systems approach to education--especially the use of multimedia, auto-tutorial, and micro-teaching techniques. These faculty members were then able to serve as resource persons for their colleagues.

Another grant enabled the College to work with two sister institutions in developing an auto-tutorial program for teaching biology. This instructional method enables students to learn at their own pace and frees the instructor to give more individual attention to students.

The Day Care Center has been both an educational setting for clinical experience in early childhood education and an important community service.

Likewise, the Computer Center has had several important roles, providing a facility for processing student computer programs, giving the College data processing capability for more efficient and effective management, and providing computer services for several small area towns.

The Arts Council of Franklin County was brought to life by the College and is now a mature and thriving organization with broad community support and interest.

Regular businessmen's luncheons, sponsored by the College, have brought many important political and management figures to the area to discuss the issues facing the local business community.

Several professional groups have turned to the College for continuing education, which is becoming increasingly important for the maintenance of professional accreditation and standing. Among the professional groups given continuing education service by the College are the area dentists who hold on the average two seminars each year and the county clergy association.

The local rock club holds its meetings at the College to take advantage of our fine geological collection.

In 1973, the College began regular TV broadcasts to the community over the facilities of Pioneer Cablevision. We were one of three educational institutions in Massachusetts to take such initiative. A weekly broadcast was transmitted to cablevision subscribers and responsible community groups and service organizations invited to make use of our superb facilities for cablevision transmission. This program continues to give students valuable experience in producing and directing programs and the College to give valuable community service.

## THE LIBRARY

The Greenfield Community College Library opened on November 9, 1962 in one large room over the auditorium at 125 Federal Street with a collection of about 4,500 books classified according to the Dewey Decimal System and one librarian. 5,019 books and periodicals circulated in the first year of operation.

During the first five years about 1,000 books a year were added to the collection and the first microfilm and phonodiscs were acquired. A full-time clerical person was added to the Library staff, a Librarian's office was added to the Library suite, reclassification of the collection from Dewey to the Library of Congress system was begun, and the Library hours were extended into the evening.

The next five years were marked by rapid growth in all areas. Two more rooms were added to the Library suite, a periodical-reference room and a book-processing room; two additional professional librarians were appointed, a Reference Librarian and a Technical Services Librarian; the hours were extended to Sunday and the $5 million statewide Books for College Libraries (BCL) acquisition and processing project was inaugurated. This resulted in massive additions to the collection so that by the end of 1972, ten years after opening, the collection stood at almost 27,000 units of print and non-print materials.

The last five years saw the Audiovisual Center and Library consolidated into a Division of Learning Resources and a move to the new campus in Greenfield Meadows. The new Library has 12,005 square feet of space containing

a circulation area, a reference area, a stack area, an Instructional Media Area (IMA), a balcony and sunken periodical reading area, and a technical services area as well as individual rooms for microfilm, calculators, administrative offices, faculty study and the Archibald MacLeish Collection. It can seat 227 persons at a time and has a 36 foot cathedral ceiling. A professional librarian was engaged to manage the Library in the evenings and on Sundays. Although state support for libraries had begun to deteriorate by the end of 1977, fifteen years after opening, the collection stands at 52,860 learning resource units and the staff at thirteen full-and part-time persons.

GREENFIELD COMMUNITY COLLEGE LIBRARY
FIFTEEN YEAR GROWTH CHART

| | 1962-1963 | 1976-1977 |
|---|---|---|
| ENROLLMENT | 179 | 1,296 |
| COLLECTION | | |
| Books | 5,352 | 41,692 |
| Non-Book Materials | 0 | 11,168 |
| Total | 5,352 | 52,860 |
| Periodical Subscriptions | 90 | 313 |
| CIRCULATION | | |
| Books | 4,984 | 13,093 |
| Non-Book Materials | 0 | 7,636 |
| Periodicals | 35 | 4,059 |
| Total | 5,019 | 24,788 |
| STAFF | 1 | 13 |
| TOTAL FIFTEEN YEAR EXPENDITURE FOR MATERIALS | | $434,766 |

## THE A-V CENTER

The A-V Center was opened September 1969 in four rooms (2,304 square feet) on the second floor of the West Building, a renovated factory on Arch Street, with one A-V Director. With the help of a federally funded Vocational Education grant, much A-V and T-V equipment was acquired for the facility including two black and white T-V cameras.

In the next few years the space was divided into seven rooms including a storage area, a graphics room, T-V control room and studio, an office area, a production area and a work or classroom area. An Assistant Director had been appointed and the Media Technology Program was launched with 14 students and an A-V Technician was added to the staff.

In 1970 the College was connected to the CATV (cable) and the first cablecast occurred in the Spring of 1972 and was a news program called "CATV 12 NEWS."

After the merger into the Division of Learning Resources additional part-time help was hired and the hours of operation were extended into the evenings.

Today the A-V/T-V area encompasses 4,266 square feet of space and includes a T-V studio and control room, a recording studio, a dark room, graphic arts and photographic production areas as well as a large classroom, work area, an equipment storage area and office space. In addition to full audiovisual production services, T-V capabilities include full color television cablecasting, two-way closed circuit distribution system, remote T-V recording, and audio recording, mixing and editing. The Media Technology program offers 14 different courses and enrolls about 30 new students each year. T-V cablecasts now occur about once a week and are entirely student produced.

## STUDENT SERVICES

The first student services at Greenfield Community College provided basic student record keeping, advising, admissions, and activities programs. These basic services have now grown into a comprehensive program of student personnel services which include student record keeping, admissions, recruiting, career counseling, financial aid, student health services, transfer counseling, counseling for veterans, an occupational resources center, institutional research, co-curricula (recreational, social, and cultural) activities, student government, intramural and intercollegiate athletics, and special services.

Special services include remedial programs for those with academic difficulties and counseling for students with personal problems. The Office of Student Personnel Services is professionally staffed.

During the past eleven years there has been a dramatic increase in the amount of financial aid available to students:

TABLE Y
FINANCIAL AID
1966-1977

| Year | Amount |
|---|---|
| 1966 | $14,675 |
| 1967 | 36,441 |
| 1968 | 38,426 |
| 1969 | 47,992 |
| 1970 | 39,004 |
| 1971 | 60,026 |
| 1972 | 80,399 |
| 1973 | 81,350 |
| 1974 | 90,854 |
| 1975 | 151,873 |
| 1976 | 271,893 |
| 1977 | 442,591 |

## NEW CAMPUS

As soon as the College was operating in 1962, local leaders began to work toward a permanent campus. The President of the College, Walter M. Taylor, and members of the Advisory Board* began the search for a site. Greenfield selectmen, Gerald I. Levitch, Richard H. Campbell, and Thomas Merrigan, assisted and a site of approximately 80 acres for the new campus was located in the south meadows area. On January 5, 1967, the Town of Greenfield voted to acquire the land and present it to the state for a community college in Greenfield.

The legislature appropriated initial planning funds of $200,000 in 1966 and the search for an architect was begun. A committee composed of faculty, staff, students, advisory board members, and community representatives visited various campuses to view the work of several architects. Several architects were invited for interviews which resulted in Ernest J. Kump being recommended to the state and receiving the appointment, 1967.

A Long Range Development Plan and Master Building Plan were prepared by Kump and presented in December, 1967. Educational specifications were developed by the faculty and administrative staff and went through several revisions. Additional capital appropriations were received and construction followed. Groundbreaking ceremonies took place on November 5, 1969 in a pouring rain. Site development was already underway by Welch & Corr, contractors.

*Advisory Board members:

Carroll E. Adams
John Bednarski
Frederick A. Dunn
Pauline W. Goodell
Raymond Kinmonth
Albert E. Lumley
Grace L. Mayers
John J. Owen
Roger R. Sitterly
Morton A. Slavin

The general construction contract was awarded to Daniel O'Connell & Sons, Inc., in July 1971. As construction gained momentum, Hugh Stubbins Associates was employed by Kump to supervise construction.

The College was moved from its temporary quarters on Federal Street and Arch Street to the new campus site in August 1974.

A convocation and flag raising on the front steps marked the opening of the new campus on September 30, 1974. Dedication of the new campus was formally celebrated on October 5, 1975.

## PHYSICAL PLANT CHRONOLOGY

1962 - Main Building - Federal Street 36,000 square feet

Classrooms, auditorium, library, science laboratories, typing lab, offices, cafeteria (Town run)

1968 - West Building - Arch Street 45,000 square feet

Bookstore 1,280 square feet

Classrooms, art department, computer center, mail and central duplicating, supply room, maintenance shop, offices, student activities area, switchboard, recreation department, snack bar, audio-visual center

1968 - South Building - Newell Court 3,600 sq. ft. first floor
3,600 sq. ft. second floor

Health services, nursing labs, classrooms, offices

1971 - Downtown Building - 70 Federal Street

Auditorium, offices

1973 - Downtown Building - 70 Federal Street

Additional rooms for offices, classes/dressing rooms, storage

## NEW CAMPUS

1969, November - Groundbreaking ceremonies

E. J. Kump Associates, Palo Alto, California, Architect

Daniel O'Connell & Sons, Holyoke, Mass., General Contractor

1974, Summer - Move

Classes began October, 1974

All electric facility, 100% acclimatized building comprising: science labs, classrooms, offices, library, color television studio, computer center, central services, bookstore, cafeteria, lounges, maintenance shop and activity areas.

| | |
|---|---|
| Student capacity (designed for) | 1,500 students |
| Square footage | 225,000 sq. ft. |
| Parking area (1,100 cars) | 10 acres |
| Roads and walks | 5 1/2 acres |
| Athletic fields | 8 acres |
| Lawns | 25 acres |
| Approximate total acreage site | 80 acres |
| Approximate facility cost | $14,000,000 |
| Approximate F & E, plus science labs | 2,000,000 |
| Approximate total | 16,000,000 |

CAPITAL OUTLAY

1. 80 acres donated to Commonwealth of Massachusetts by Town of Greenfield.
2. Chapter 590 Acts of 1966 - $200,000 8067-70
   For the preparation of plans for a new regional community college.
3. Chapter 476 Acts of 1968 - $900,000 8069-77
   For the preparation of plans and site development.
4. Chapter 767 Acts of 1969 - $10,900,000 8070-50
   For construction of college, Phase I for 1,500 students not to exceed 12 million dollars.

5. Chapter 427 Acts of 1971 8070-50

Wording change to allow project to go to $14,700,000

F & E, plus science labs - $1,850,000

STATUS AS OF MAY 1, 1978

The new campus originally included an auditorium/theater and gymnasium/pool. When estimates were originally received, it was clear that there were not sufficient funds to cover construction of these two items.

Future plans include acquisition of additional land on the north boundary of the campus (approximately 80-100 acres) comprised of 40% wooded slope and 60% pasture and farmland.

Obtaining this land would allow for playing fields, provide a buffer area and provide space for future expansion such as auditorium/theater or gymnasium/pool.

# THE HISTORY OF
# GREENFIELD COMMUNITY COLLEGE FOUNDATION

BY

ROBERT L. MERRIAM

On April 11, 1968 Ward Hunting, Chairman of the Greenfield Community College Advisory Board, wrote to a number of leaders in the community inviting them to attend an organizational meeting of The Greenfield Community College Foundation, Incorporated on May 6th.

There had been discussion for almost a year by members of the Advisory Board and President Lewis O. Turner and his staff, seeking a means by which the College could develop greater flexibility in aiding students, in developing programs at the College, and in funding those areas of the College that were important to a quality program. In addition, during a time of remarkable expansion it was believed that a Foundation could aid the College in its growth by providing a flexibility not possible through the labyrinth of state funding. Dr. Turner also visualized the Foundation as a means of attracting and using the expertise of community leaders to aid the College.

Prior to the May 6th meeting, Attorney Douglas O'Neil and others on the Advisory Board, primarily Morton A. Slavin of Erving as chairman of the committee, and Albert Lumley had drawn up the Articles of Organization. Twenty-five persons, including the Advisory Board, Dr. Turner, Mr. Gailey, and Dr. Johansson from the College, and

others from the county attended that meeting which elected Albert E. Lumley of Amherst as President, Russel B. Wilkes as Treasurer, and George R. Boyce as Clerk, and eight directors. Considerable assistance was received from John Callahan, secretary of Amherst College.

On June 18, 1968, Dr. Turner explained the critical need that the College had for space, prior to the construction of the new campus, and on August 21, 1968 the Board of Directors authorized Russel Wilkes as Treasurer to borrow $50,000 to purchase the Arch Street Building, and to sign a mortgage for $20,000 for renovation of the building. The support provided by the several banks has been symbolic of the continuing support from local people.

New members or incorporators were added almost constantly during the early years of the Foundation, but it was not until a number of years had passed that the more formal structure of nominations at the Annual Meeting became the accepted method of determining new members.

During the next year Foundation members gave almost $2,000 in gifts and established the Albert E. Lumley Student Assistance Fund with a donation of $500, honoring the retiring first president. Mr. Benjamin Wainshal was elected the second president. In October, Mr. Robert Gailey reported to the Foundation that there was a possibility that Ingersoll Rand would give land and buildings in Millers Falls to the Foundation.

By November, 1970, the possibility of the gift was definite and the Foundation voted to accept the land and buildings if the Directors of Ingersoll Rand agreed. In a bold venture, the Foundation secured an asset which enabled them to do more and more for the College.

In October, 1971, Howard Cadwell took over as president of the Foundation with its seventy-four members and in June, 1972, the Foundation entered into an agreement with Kenneth Cibroski and Walter Zuk for the sale of the Millers Falls property for a total sales price of $100,000.

As the new campus neared completion in the Greenfield Meadows, the Directors of the Foundation authorized in October, 1972, that steps be taken to locate a purchaser for the Arch Street Building.

By 1973, the Foundation had become increasingly interested in other means of raising funds. Channing L. Bete, Sr. made possible a booklet describing the Foundation and the College. Plans were made to begin fund raising plans though no formal fund raising occurred for another two years. At the time of the establishment of the Foundation in 1968, members were not expected to make contributions, but the College sought the expertise and the influence of county leaders. As time developed, however, it became obvious to Dr. Turner that the Foundation's activities and direction would have to change if it were to keep abreast of the changing times. In the early years the Foundation had played an exciting part in the expansion of the College. With the construction of the new campus some of this excitement was lost, and if the Foundation were to grow and prosper in the years ahead, it was necessary that its interests be directed towards scholarship, the building of academic programs and the financing of specific activities that would enhance the cultural, aesthetic, and academic opportunity for the College and the community.

By July 1, 1974, the new direction of the Foundation began to be apparent. A number of College faculty, primarily Dr. Helen Ellis

and Dr. Bernard Drabeck, entered into negotiations with Archibald MacLeish, securing some of his papers and books for the Greenfield Community College Library. The Foundation Board of Directors voted $500 to assist Ellis and Drabeck in their work.

President Slavin during the summer of 1974 noted that "we are fat and happy." He felt that the Foundation was losing its incentive for exciting activities, and he sought suggestions for what the directors could do.

John C. Nettleton succeeded Morton Slavin as president in October, 1975. It was to be a year of change for the Foundation as Mr. Nettleton emphasized the importance of separating the Foundation from the College, assuring that budgetary and financial decisions were made by the Directors. As Director of Development at the College, Robert L. Merriam became the Executive Secretary of the Foundation, planning development programs and acting as the liaison between College and Foundation. The Foundation, whose reason for being is to support Greenfield Community College, was beginning to assume the posture more typical of other foundations, broadening the type of support it was to give.

In 1975 for the first time, the Foundation asked parents for gifts.

During the year the Friends of the College, a group of faculty wives, alumni, and others, interested in raising scholarship funds, became a committee of the Foundation.

In October of 1976, Mr. Meldon Rice succeeded Mr. Nettleton as the President and thirty new members joined the Foundation. Mr. Rice indicated the continuing desire for the Foundation was to obtain land

adjacent to the College that could be used for athletic fields.

In December of 1976 Mr. David Berelson asked the Foundation to consider an interest in the film, "Root Hog or Die," a documentary about Western Massachusetts people who had worked the land for a number of years. After much discussion, the Directors agreed to join with PBS-Channel 57 and The National Endowment of the Arts in financing the film that, hopefully, could be used to spread the name of the College.

Almost all members of the Foundation made a contribution in 1976-1977. The Board of Directors actively sought materials, gifts and funds for particular projects. One of these projects was for an exhibition and catalogue of the works of W. Lester Stevens, N.A. and the exhibition was held in the Library of the College.

In ten years the Foundation has aided the growth of the College in varied ways. It was designed to provide flexibility, to provide assistance in times that the College was in need, and to bring the work of the College closer to the community and the community closer to the College. It has done all of that.

The future of the Foundation cannot be judged or measured, for its work is entirely dependent upon the needs, the goals, the desires, and the imagination of the Foundation membership and the College personnel who seek its aid.

GREENFIELD COMMUNITY COLLEGE FOUNDATION, INC.

BOARD OF DIRECTORS - 1977-1978

Meldon Rice, President
Robert Sawyer, Jr., Vice President
Ronald Findlay, Treasurer
Herbert Hodos, Clerk
Albert Lumley, Hon. Director
Morton Slavin
Calvin Parsons, Ex-Officio

Jean Cummings
Douglas Hamilton
William L. Hubbard
Herman Kramer
Robert Kugell
Christopher Maniatty
Alan C. Neilson
John Nettleton

RECORD OF OFFICERS AND DIRECTORS

May 5, 1968

Albert E. Lumley, President
Russel B. Wilkes, Treasurer
George B. Boyce, Clerk
Directors:
Lewis O. Turner
Warren I. Johansson
Morton A. Slavin
Douglas E. O'Neil
Minot Grose
Gerard J. Quadrino
J. Dennis Greene
Robert W. Gailey

During the next few months:

George Boyce resigned as Clerk
Minot Grose elected Clerk
Morton Slavin elected Vice President
Howard Cadwell and Herbert Erickson elected Directors

October 29, 1968

Benjamin Wainshal, President
Russel B. Wilkes, Treasurer
Minot Grose, Clerk
Howard Cadwell, Vice President
Robert W. Gailey, Assistant Treasurer
Directors:

| | |
|---|---|
| Douglas O'Neil | Herbert Erickson |
| Lewis O. Turner | Gerard J. Quadrino |
| Albert E. Lumley | Warren I. Johansson |
| Morton A. Slavin | |

| | |
|---|---|
| October 15, 1970 | Minot Grose resigned |
| October 27, 1970 | Benjamin Wainshal, President<br>Howard Cadwell, Vice President<br>Russel B. Wilkes, Treasurer<br>Robert W. Gailey, Assistant Treasurer<br>Douglas O'Neil, Clerk<br>Directors elected for three year term:<br>Russel B. Wilkes (1)<br>Howard Cadwell (1)<br>Fay Boyden (1)<br>John Callahan (1)<br>Directors elected for two year term:<br>Benjamin Wainshal (1)<br>Robert W. Gailey (1)<br>Warren I. Johansson (1)<br>Albert E. Lumley (1)<br>Directors elected for one year term:<br>Herbert Erickson (1)<br>Douglas O'Neil (1)<br>Gerard Quadrino (1)<br>Morton Slavin (1)<br>Ex-Officio: Lewis O. Turner |
| October 15, 1971 | Warren I. Johansson, Lewis O. Turner, and Robert W. Gailey resigned |
| October 27, 1971 | Following elected to fill vacancies:<br>Ronald Findlay for two years to fill Robert Gailey's term<br>John Nettleton for one year to fill Warren Johansson's term<br><br>Howard Cadwell, President<br>Morton A. Slavin, Vice President<br>Ronald Findlay, Treasurer<br>Herbert Erickson, Assistant Treasurer<br>Douglas O'Neil, Clerk<br>Gerard Quadrino, Assistant Clerk<br>Directors elected for one year term:<br>Herbert Erickson (2)<br>Douglas O'Neil (2)<br>Gerard Quadrino (2)<br>Morton Slavin (2) |
| October 26, 1972 | All directors were re-elected and no terms were assigned |
| October 30, 1973 | Morton A. Slavin, President<br>John Nettleton, Vice President<br>Ronald Findlay, Treasurer<br>Herbert Erickson, Assistant Treasurer<br>Douglas O'Neil, Clerk<br>Gerard Quadrino, Assistant Clerk |

| | |
|---|---|
| October 30, 1973 | Directors elected for three year term:<br>Ronald Findlay (1)<br>John Nettleton (1)<br>Meldon Rice (1)<br>Alan Neilson (1)<br>Directors elected for two year term:<br>Benjamin Wainshal (2)<br>Howard Cadwell (2)<br>John Callahan (2)<br>Herman Kramer (2)<br>Elected Honorary Director: Albert Lumley |
| October 30, 1974 | Morton A. Slavin, President<br>John Nettleton, Vice President<br>Ronald Findlay, Treasurer<br>Herbert Erickson, Assistant Treasurer<br>Herbert Hodos, Clerk<br>Gerard Quadrino, Assistant Clerk<br>Directors elected for a three year term:<br>Morton A. Slavin (3)<br>Jean Cummings (1)<br>Herbert Hodos (1)<br>Dexter Bliss (1) |
| October 30, 1975 | John Nettleton, President<br>Meldon Rice, Vice President<br>Ronald Findlay, Treasurer<br>Herbert Erickson, Assistant Treasurer<br>Herbert Hodos, Clerk<br>Directors elected for a three year term:<br>Douglas Hamilton (1)<br>Herman Kramer (2)<br>Christopher Maniatty (1)<br>Robert C. Sawyer, Jr. (1) |
| October 28, 1976 | Meldon Rice, President<br>Robert C. Sawyer, Vice President<br>Ronald Findlay, Treasurer<br>Herbert Erickson, Assistant Treasurer<br>Herbert Hodos, Clerk<br>Directors elected for a three year term:<br>John Nettleton (2)<br>Ronald Findlay (2)<br>Meldon Rice (2)<br>Alan Neilson (2) |
| December 1, 1976 | Dexter Bliss resigned as a director |
| January 20, 1977 | Robert Kugell elected by the Directors to fill the term of Dexter Bliss<br>Calvin Parsons, Jr. asked to sit in on meetings of the Board as President of the Alumni Assn. This is an ex-officio position. |

October 26, 1977

Meldon Rice, President
Robert C. Sawyer, Jr., Vice President
Ronald Findlay, Treasurer
Herbert Hodos, Clerk
Directors elected for a three year term:
Jean Cummings (2)
Herbert Hodos (2)
William Lloyd Hubbard (1)
Robert Kugell (1)

## LIST OF AUTHORIZED POSITIONS BY FISCAL YEAR

| FISCAL YEAR | POSITION NUMBER | TITLE OF POSITION |
|---|---|---|
| 1963 | 0001 | Assistant Professor |
| | 0002 | Assistant Professor |
| | 0003 | Associate Professor |
| | 0004 | Associate Professor |
| | 0005 | Dir. of Comm Coll (President) |
| | 0006 | Instructor |
| | 0007 | Instructor |
| | 0008 | Professor |
| | 0009 | Senior Library Assistant |
| | 9 | authorized total for fiscal yr. |
| | 9 | sub total |
| 1964 | 0010 | Professor |
| | 0011 | Professor |
| | 0012 | Assistant Professor |
| | 0013 | Assistant Professor |
| | 0014 | Assistant Professor |
| | 0015 | Instructor |
| | 6 | authorized total for fiscal yr. |
| | 15 | sub total |
| 1965 | 0016 | Professor |
| | 0017 | Associate Professor |
| | 0018 | Associate Professor |
| | 0019 | Assistant Professor |
| | 0020 | Instructor |
| | 0021 | Instructor |
| | 6 | authorized total for fiscal yr. |
| | 21 | sub total |

| FISCAL YEAR | POSITION NUMBER | TITLE OF POSITION |
|---|---|---|
| 1966 | 0022 | Assistant Professor |
| | 0023 | Associate Professor |
| | 0024 | Instructor |
| | 0025 | Instructor |
| | 0026 | Professor |
| | 0027 | Professor |
| | 0028 | Junior Clerk & Stenographer |
| | 0029 | Assistant Professor |
| | 0030 | Assistant Professor |
| | 0031 | Instructor |
| | 10 authorized total for fiscal yr. | |
| | 31 sub total | |
| 1967 | 0032 | Associate Professor |
| | 0033 | Professor |
| | 0034 | Professor |
| | 0035 | Assistant Professor |
| | 0036 | Associate Professor |
| | 0037 | Professor |
| | 6 authorized total for fiscal yr. | |
| | 37 sub total | |
| 1968 | 0038 | Professor |
| | 0039 | Professor |
| | 0040 | Assistant Professor |
| | 3 authorized total for fiscal yr. | |
| | 40 sub total | |

| FISCAL YEAR | POSITION NUMBER | TITLE OF POSITION |
|---|---|---|
| 1969 | 0041 | Assistant Professor |
| | 0042 | Associate Professor |
| | 0043 | Instructor |
| | 0044 | Assistant Professor |
| | 0045 | Assistant Professor |
| | 0046 | Associate Professor |
| | 0047 | Associate Professor |
| | 0048 | Instructor |
| | 0049 | Instructor |
| | 0050 | Professor |
| | 0051 | Professor |
| | 11 | authorized total for fiscal year |
| | 51 | sub total |
| 1970 | 0052 | Deleted |
| | 0053 | Assistant Professor |
| | 0054 | Guidance Counselor |
| | 0055 | Instructor |
| | 0056 | Janitor |
| | 0057 | Deleted |
| | 0058 | Junior Clerk & Stenographer |
| | 0059 | Professor |
| | 0060 | Senior Clerk & Stenographer |
| | 0061 | Assistant to the President |
| | 0062 | Dean of Community College |
| | 0063 | Dean of Students |
| | 0064 | Head Groundskeeper |
| | 0065 | Principal Clerk |
| | 0066 | Guidance Counselor |
| | 0067 | Senior Clerk & Stenographer |
| | 0068 | Librarian |
| | 0069 | Principal Clerk |
| | 0070 | Senior Bookkeeper |
| | 0071 | Senior Clerk & Stenographer |
| | 0072 | Senior Clerk & Stenographer |
| | 0073 | Dean of Faculty |
| | 0074 | Junior Clerk & Typist |
| | 21 | authorized total for fiscal yr. |
| | 72 | sub total |

| FISCAL YEAR | POSITION NUMBER | TITLE OF POSITION |
|---|---|---|
| 1971 | 0075 | Registrar |
| | 0076 | Assistant Professor |
| | 0077 | Assistant Professor |
| | 0078 | Assistant Professor |
| | 0079 | Assistant Professor |
| | 0080 | Associate Professor |
| | 0081 | Associate Professor |
| | 0082 | Instructor |
| | 0083 | Instructor |
| | 0084 | Instructor |
| | 0085 | Instructor |
| | 0086 | Professor |
| | 0087 | Professor |
| | 0088 | Professor |
| | 0089 | Assistant Librarian |
| | 0090 | Cataloguer |
| | 0091 | Cleanning Service Matron |
| | 0092 | Dir. of Admissions |
| | 0093 | Financial Aid Officer |
| | 0094 | Guidance Counselor |
| | 0095 | Head Clerk |
| | 0096 | Janitor |
| | 0097 | Junior Clerk & Typist |
| | 0098 | Laboratory Technician |
| | 0099 | Laboratory Technician |
| | 0100 | Maint. Foreman Working |
| | 0101 | Principal Bookkeeper |
| | 0102 | Senior Clerk & Stenographer |
| | 0103 | Assistant Professor |
| | 0104 | Assistant Professor |
| | 0105 | Associate Professor |
| | 0106 | Associate Professor |
| | 0107 | Instructor |
| | 0108 | Instructor |
| | 0109 | Professor |

35 authorized total for fiscal yr.

107 sub total

| FISCAL YEAR | POSITION NUMBER | TITLE OF POSITION |
|---|---|---|
| 1972 | 0110 | Carpenter |
| | 0111 | Senior Bookkeeper |
| | 0112 | Junior Library Assistant |
| | 0113 | Assistant Professor |
| | 0114 | Professor |
| | 5 | authorized total for fiscal yr, |
| | 112 | sub total |
| 1973 | 0115 | Dir. of Planning & Developement |
| | 0116 | Electrician |
| | 0117 | Janitor |
| | 0118 | Janitor |
| | 0119 | Senior Clerk & Stenographer |
| | 0120 | Plumber-Steamfitter |
| | 0121 | Senior Bookkeeper |
| | 0122 | Statistical Machine Operator |
| | 0123 | Storekeeper |
| | 9 | authorized total for fiscal yr. |
| | 121 | sub total |
| 1974 | 0124 | Assistant Professor |
| | 0125 | Assistant Professor |
| | 0126 | Instructor |
| | 0127 | Professor |
| | 4 | authorized total for fiscal yr. |
| | 125 | sub total |

| FISCAL YEAR | POSITION NUMBER | TITLE OF POSITION |
|---|---|---|
| 1975 | 0128 | Assistant Professor |
| | 0129 | Assistant Professor |
| | 0130 | Associate Professor |
| | 0131 | Chief Security Officer |
| | 0132 | Electrician |
| | 0133 | Groundskeeper |
| | 0134 | Groundskeeper |
| | 0135 | Programmer |
| | 0136 | Head Janitor |
| | 0137 | Health Care Counselor |
| | 0138 | Janitor |
| | 0139 | Janitor |
| | 0140 | Janitor |
| | 0141 | Janitor |
| | 0142 | Institution Maintenance Foreman |
| | 0143 | Instructor |
| | 0144 | Mechanical Handyman |
| | 0145 | Offset Duplicating Machine Operator |
| | 0146 | Painter |
| | 0147 | Principal Clerk |
| | 0148 | Professor |
| | 0149 | Referigeration/Heating Mechanic |
| | 0150 | Staff Assistant |
| | 0151 | Telephone Operator |
| | 0152 | Uitlity Plant Operator |

25 authorized total for fiscal yr.

** 150 total authorized positions to date

BREAKDOWN OF AUTHORIZED POSITIONS

Faculty Positions = 82

Administrative Positions = 17

Classified Positions = 51

150 authorized state positions

** NOTE: No new positions have been authorized since FY 1975

** - Position not authorized yet

GREENFIELD COMMUNITY COLLEGE

SALARY RANGES FOR AUTHORIZED POSITIONS

BY FISCAL YEAR

NOTE: upper salary figure is minimum
lower salary figure is maximum

| POSITION/GRADE | 1963 | 1964 | 1965 | 1966 | 1967 | 1968 | 1969 | 1970 | 1971 | 1972 | 1973 | 1974 | 1975 | 1976 | 1977 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| President 90-151 | 9,324<br>11,820 | 10,171<br>12,886 | 17,924<br>22,792 | 17,924<br>22,792 | 17,924<br>22,792 | 21,778<br>27,659 | 21,778<br>27,659 | 23,085<br>29,325 | 24,079<br>30,584 | 24,874<br>31,598 | 26,416<br>33,824 | 40,131 | 40,131 | 40,981 | 40,981 |
| Asst to President (Business Mgr.) 90-152 (24) | ** | ** | ** | ** | ** | ** | ** | 15,764<br>19,991 | 16,442<br>20,857 | 16,986<br>21,541 | 18,039<br>22,875 | 18,039<br>22,875 | 18,039<br>22,875 | 18,889<br>23,725 | 19,761<br>24,719 |
| Dean of Community College (Dean of Admin) 90-700(26) | ** | ** | ** | ** | ** | ** | ** | 17,178<br>21,874 | 17,917<br>22,815 | 18,507<br>23,561 | 19,656<br>25,022 | 19,656<br>25,022 | 19,656<br>25,022 | 20,506<br>25,873 | 21,419<br>26,919 |
| Dean of Students 90-701 (30) | ** | ** | ** | ** | ** | ** | ** | 20,454<br>25,992 | 21,333<br>27,105 | 22,038<br>27,997 | 23,405<br>29,739 | 23,405<br>29,739 | 23,405<br>29,739 | 24,255<br>30,589 | 25,262<br>31,754 |
| Librarian 90-702 (23) | ** | ** | ** | ** | ** | ** | ** | 15,018<br>19,027 | 15,662<br>19,843 | 16,180<br>20,501 | 17,183<br>21,770 | 17,183<br>21,770 | 17,183<br>21,770 | 18,034<br>22,620 | 18,884<br>23,586 |
| Asst Librarian 90-703 (14) | ** | ** | ** | ** | ** | ** | ** | ** | 9,324<br>11,617 | 9,630<br>12,002 | 10,228<br>12,756 | 10,228<br>12,756 | 10,228<br>12,756 | 11,079<br>13,606 | 11,756<br>14,345 |
| Dean of Faculty 90-704 (30) | ** | ** | ** | ** | ** | ** | ** | 20,454<br>25,992 | 21,333<br>27,105 | 22,038<br>27,997 | 23,405<br>29,739 | 23,405<br>29,739 | 23,405<br>29,739 | 24,255<br>30,589 | 25,262<br>31,754 |
| Dir of Admissions 90-705 (22) | ** | ** | ** | ** | ** | ** | ** | ** | 14,825<br>18,881 | 15,314<br>19,510 | 16,263<br>20,724 | 16,263<br>20,724 | 16,263<br>20,724 | 17,113<br>21,575 | 17,941<br>22,515 |
| Registrar 90-707 (18) | ** | ** | ** | ** | ** | ** | ** | ** | 11,895<br>15,077 | 12,288<br>15,579 | 13,049<br>16,544 | 13,049<br>16,544 | 13,049<br>16,544 | 13,900<br>17,394 | 14,647<br>18,229 |
| Guidance Counselor 90-712 (16) | ** | ** | ** | ** | ** | ** | ** | 10,111<br>12,810 | 10,546<br>13,354 | 10,895<br>13,796 | 11,570<br>14,659 | 11,570<br>14,659 | 11,570<br>14,659 | 12,420<br>15,509 | 13,131<br>16,297 |
| Staff Assistant 90-719 (21) | ** | ** | ** | ** | ** | ** | ** | ** | ** | ** | ** | ** | 15,410<br>19,591 | 16,260<br>20,441 | 17,067<br>21,354 |
| Financial Aid Off 90-721 (17) | ** | ** | ** | ** | ** | ** | ** | ** | 11,279<br>14,227 | 11,651<br>14,693 | 12,373<br>15,603 | 12,373<br>15,603 | 12,373<br>15,603 | 13,224<br>16,453 | 13,954<br>17,265 |

** - Position not authorized yet

NOTE: upper salary figure is minimum
lower salary figure is maximum

GREENFIELD COMMUNITY COLLEGE

SALARY RANGES FOR AUTHORIZED POSITIONS

BY FISCAL YEAR

| POSITION/GRADE | 1963 | 1964 | 1965 | 1966 | 1967 | 1968 | 1969 | 1970 | 1971 | 1972 | 1973 | 1974 | 1975 | 1976 | 1977 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Dir of Developement & Planning (Dir of Physical Plant) (24) | ** | ** | ** | ** | ** | ** | ** | ** | ** | ** | 18,039<br>22,875 | 18,039<br>22,875 | 18,039<br>22,875 | 18,889<br>23,725 | 19,761<br>24,719 |
| Cataloguer 90-724 (13) | ** | ** | ** | ** | ** | ** | ** | ** | 8,772<br>10,738 | 9,061<br>11,089 | 9,623<br>11,775 | 9,623<br>11,775 | 9,623<br>11,775 | 10,473<br>12,626 | 11,135<br>13,341 |
| Health Care Counselor 90-771 (14) | ** | ** | ** | ** | ** | ** | ** | ** | ** | ** | ** | ** | 10,228<br>12,756 | 11,079<br>13,606 | 11,756<br>14,345 |
| Professor 90-153 | 9,750<br>12,464 | 9,750<br>12,464 | 9,750<br>12,464 | 10,338<br>13,208 | 10,782<br>15,457 | 11,973<br>16,424 | 13,410<br>18,395 | 14,214<br>19,495 | 14,825<br>20,329 | 15,314<br>21,003 | 16,263<br>22,305 | 16,263<br>22,305 | 16,263<br>22,305 | 16,263<br>22,305 | 17,113<br>24,861 |
| Associate Prof 90-154 | 8,174<br>10,421 | 8,174<br>10,421 | 8,174<br>10,421 | 8,663<br>11,034 | 9,110<br>12,945 | 9,607<br>13,174 | 10,759<br>14,755 | 11,404<br>15,636 | 11,895<br>16,305 | 12,288<br>16,835 | 13,049<br>17,885 | 13,049<br>17,885 | 13,049<br>17,885 | 13,049<br>17,885 | 13,900<br>20,088 |
| Assistant Prof 90-155 | 7,067<br>9,032 | 7,067<br>9,032 | 7,067<br>9,032 | 7,491<br>9,565 | 7,527<br>10,397 | 7,938<br>10,777 | 8,978<br>12,082 | 9,516<br>12,810 | 9,924<br>13,354 | 10,252<br>13,796 | 10,889<br>14,659 | 10,889<br>14,659 | 10 889<br>14,659 | 10,889<br>14,659 | 11,739<br>16,453 |
| Instructor 90-156 | 6,084<br>7,769 | 6,084<br>7,769 | 6,084<br>7,769 | 6,448<br>8,226 | 6,578<br>8,983 | 6,630<br>9,043 | 7,670<br>10,161 | 8,130<br>10,772 | 8,481<br>11,235 | 8,762<br>11,606 | 9,308<br>12,334 | 9,308<br>12,334 | 9,308<br>12,334 | 9,308<br>12,334 | 10,150<br>14,040 |
| Programmer 15-882 | ** | ** | ** | ** | ** | ** | ** | ** | ** | ** | ** | ** | 10,889<br>13,650 | 11,739<br>14,500 | 12,432<br>15,262 |
| Institution Maintenance Foreman 15-842 | ** | ** | ** | ** | ** | ** | ** | ** | ** | ** | ** | ** | 10,899<br>13,650 | 11,739<br>14,500 | 12,432<br>15,262 |
| Chief Security Off 14-904 | ** | ** | ** | ** | ** | ** | ** | ** | ** | ** | ** | ** | 10,228<br>12,756 | 11,079<br>13,606 | 11,756<br>14,345 |
| Utility Plant Operator 14-891 | ** | ** | ** | ** | ** | ** | ** | ** | ** | ** | ** | ** | 10,228<br>12,756 | 11,079<br>13,606 | 11,756<br>14,345 |

** - Position not authorized yet

GREENFIELD COMMUNITY COLLEGE

SALARY RANGES FOR AUTHORIZED POSITIONS

BY FISCAL YEAR

NOTE: upper salary figure is minimum
lower salary figure is maximum

| POSITION/GRADE | 1963 | 1964 | 1965 | 1966 | 1967 | 1968 | 1969 | 1970 | 1971 | 1972 | 1973 | 1974 | 1975 | 1976 | 1977 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Maintenance Foreman Working 12-856 | ** | ** | ** | ** | ** | ** | ** | ** | 8,172<br>10,028 | 8,442<br>10,361 | 8,967<br>11,011 | 8,967<br>11,011 | 8,967<br>11,011 | 9,818<br>11,861 | 10,468<br>12,561 |
| Plumber-Steamfitter 12-830 | ** | ** | ** | ** | ** | ** | ** | ** | ** | ** | 8,967<br>11,011 | 8,967<br>11,011 | 8,967<br>11,011 | 9,818<br>11,861 | 10,468<br>12,561 |
| Electrician 12-826 | ** | ** | ** | ** | ** | ** | ** | ** | ** | ** | 8,967<br>11,011 | 8,967<br>11,011 | 8,967<br>11,011 | 9,818<br>11,861 | 10,468<br>12,561 |
| Refrigeration/ Heating Mechanic 11-779 | ** | ** | ** | ** | ** | ** | ** | ** | ** | ** | ** | ** | 8,460<br>10,410 | 9,311<br>11,261 | 9,961<br>11,961 |
| Painter 11-778 | ** | ** | ** | ** | ** | ** | ** | ** | ** | ** | ** | ** | 8,460<br>10,410 | 9,311<br>11,261 | 9,961<br>11,961 |
| Carpenter 11-766 | ** | ** | ** | ** | ** | ** | ** | ** | ** | 7,966<br>9,792 | 8,460<br>10,410 | 8,460<br>10,410 | 8,460<br>10,410 | 9,311<br>11,261 | 9,961<br>11,961 |
| Head Clerk 11-543 | ** | ** | ** | ** | ** | ** | ** | ** | 7,712<br>9,474 | 7,966<br>9,792 | 8,460<br>10,410 | 8,460<br>10,410 | 8,460<br>10,410 | 9,311<br>11,261 | 9,961<br>11,961 |
| Storekeeper 10-663 | ** | ** | ** | ** | ** | ** | ** | ** | ** | ** | 8,042<br>9,836 | 8,042<br>9,836 | 8,042<br>9,836 | 8,892<br>10,686 | 9,542<br>11,380 |
| Principal Book-keeper 10-576 | ** | ** | ** | ** | ** | ** | ** | ** | 7,329<br>8,967 | 7,571<br>9,256 | 8,042<br>9,836 | 8,042<br>9,836 | 8,042<br>9,836 | 8,892<br>10,686 | 9,542<br>11,380 |
| Head Janitor 09-669 | ** | ** | ** | ** | ** | ** | ** | ** | ** | ** | ** | ** | 8,042<br>9,836 | 8,892<br>10,686 | 9,542<br>11,380 |
| Head Grounds-keeper 09-649 | ** | ** | ** | ** | ** | ** | ** | 6,659<br>8,125 | 6,945<br>8,473 | 7,173<br>8,749 | 7,618<br>9,022 | 7,618<br>9,022 | 7,618<br>9,022 | 8,468<br>10,153 | 9,118<br>10,847 |
| Laboratory Tech 09-644 | ** | ** | ** | ** | ** | ** | ** | ** | 6,945<br>8,473 | 7,173<br>8,749 | 7,618<br>9,022 | 7,618<br>9,022 | 7,618<br>9,022 | 8,468<br>10,153 | 9,118<br>10,847 |
| Senior Library Assistant 09-567 | 4,534<br>5,736 | 4,945<br>6,256 | 4,945<br>6,256 | 5,242<br>6,630 | 5,242<br>6,630 | 6,282<br>7,670 | 6,282<br>7,670 | 6,659<br>8,125 | 6,945<br>8,473 | 7,173<br>8,749 | 7,618<br>9,022 | 7,618<br>9,022 | 7,618<br>9,022 | 8,468<br>10,153 | 9,118<br>10,847 |

** - Position not authorized yet

GREENFIELD COMMUNITY COLLEGE

SALARY RANGES FOR AUTHORIZED POSITIONS

NOTE: upper salary figure is minimum
lower salary figure is maximum

BY FISCAL YEAR

| POSITION/GRADE | 1963 | 1964 | 1965 | 1966 | 1967 | 1968 | 1969 | 1970 | 1971 | 1972 | 1973 | 1974 | 1975 | 1976 | 1977 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Principal Clerk 09-557 | ** | ** | ** | ** | ** | ** | ** | 6,659<br>8,125 | 6,945<br>8,473 | 7,173<br>8,749 | 7,618<br>9,022 | 7,618<br>9,022 | 7,618<br>9,022 | 8,468<br>10,153 | 9,118<br>10,847 |
| Mechanical Handyman 08-616 | ** | ** | ** | ** | ** | ** | ** | ** | ** | ** | ** | ** | 7,199<br>8,775 | 8,050<br>9,625 | 8,700<br>10,275 |
| Senior Statistical Machine Operator 08-559 | ** | ** | ** | ** | ** | ** | ** | ** | ** | ** | ** | ** | 7,199<br>8,775 | 8,050<br>9,625 | 8,700<br>10,275 |
| Janitor 07-625 | ** | ** | ** | ** | ** | ** | ** | 6,063<br>7,327 | 6,323<br>7,634 | 6,531<br>7,888 | 6,937<br>8,388 | 6,937<br>8,388 | 6,937<br>8,388 | 7,787<br>9,238 | 8,437<br>9,888 |
| Groundskeeper 07-607 | ** | ** | ** | ** | ** | ** | ** | ** | ** | ** | ** | ** | 6,937<br>8,388 | 7,787<br>9,238 | 8,437<br>9,888 |
| Junior Library Assistant 07-588 | ** | ** | ** | ** | ** | ** | ** | ** | ** | 6,531<br>7,888 | 6,937<br>8,388 | 6,937<br>8,388 | 6,937<br>8,388 | 7,787<br>9,238 | 8,437<br>9,888 |
| Senior Clerk & Stenographer 07-555 | ** | ** | ** | ** | ** | ** | ** | 6,063<br>7,327 | 6,323<br>7,634 | 6,531<br>7,888 | 6,937<br>8,388 | 6,937<br>8,388 | 6,937<br>8,388 | 7,787<br>9,238 | 8,437<br>9,888 |
| Senior Bookkeeper 07-553 | ** | ** | ** | ** | ** | ** | ** | 6,063<br>7,327 | 6,323<br>7,634 | 6,531<br>7,888 | 6,937<br>8,388 | 6,937<br>8,388 | 6,937<br>8,388 | 7,787<br>9,238 | 8,437<br>9,888 |
| Telephone Oper 05-536 | ** | ** | ** | ** | ** | ** | ** | ** | ** | ** | ** | ** | 6,339<br>7,665 | 7,189<br>8,515 | 7,839<br>9,165 |
| Statistical Machine Operator 05-523 | ** | ** | ** | ** | ** | ** | ** | ** | ** | ** | 6,339<br>7,665 | 6,339<br>7,665 | 6,339<br>7,665 | 7,189<br>8,515 | 7,839<br>9,165 |
| Junior Clerk & Stenographer 04-537 | ** | ** | ** | 4,035<br>4,867 | 4,035<br>4,867 | 5,075<br>6,074 | 5,075<br>6,074 | 5,379<br>6,440 | 5,611<br>6,718 | 5,795<br>6,935 | 6,154<br>7,371 | 6,154<br>7,371 | 6,154<br>7,371 | 7,004<br>8,221 | 7,654<br>8,871 |

** = Position not authorized yet

GREENFIELD COMMUNITY COLLEGE

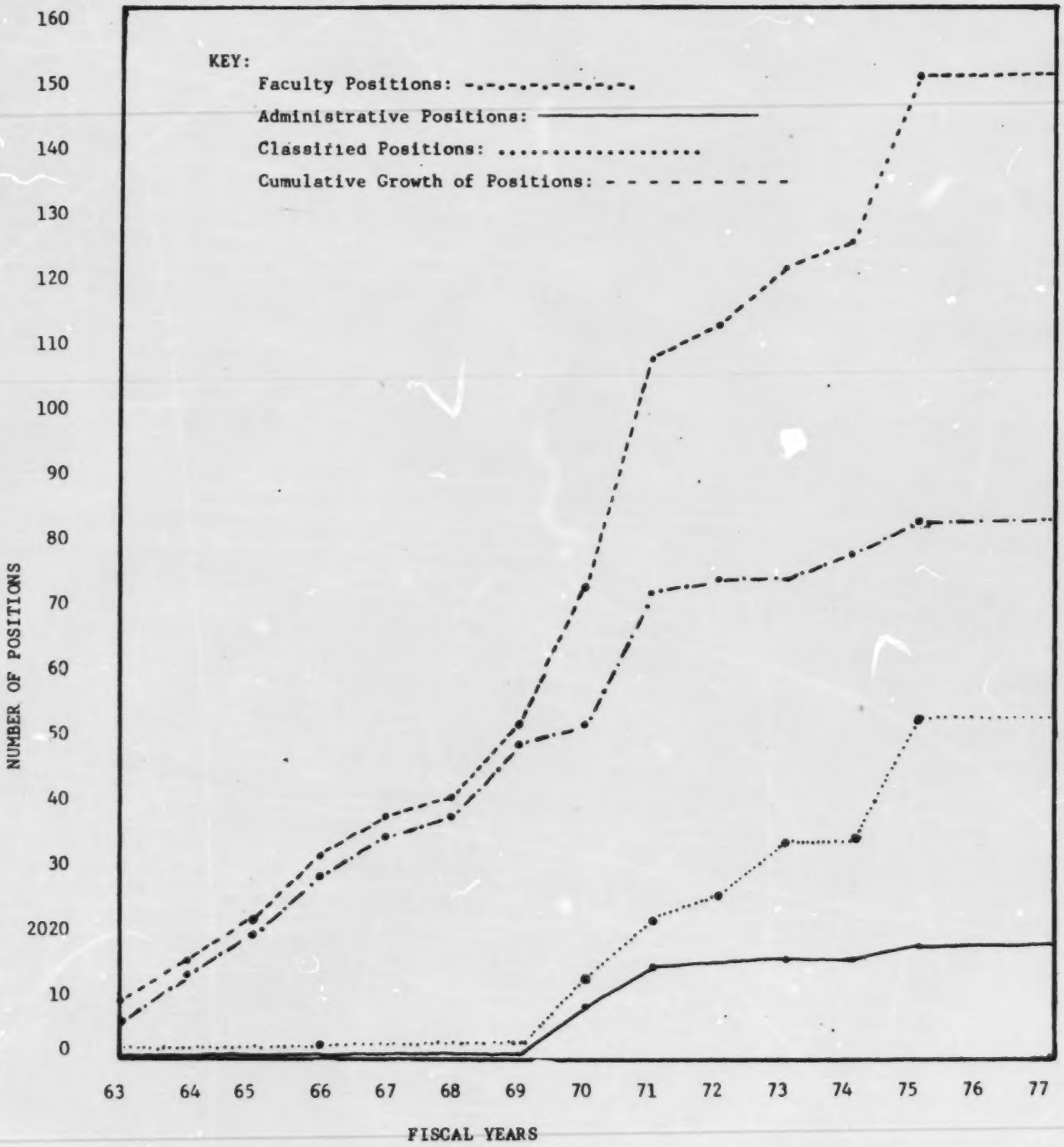
SALARY RANGES FOR AUTHORIZED POSITIONS

BY FISCAL YEAR

NOTE: upper salary figure is minimum
lower salary figure is maximum

| POSITION/GRADE | 1963 | 1964 | 1965 | 1966 | 1967 | 1968 | 1969 | 1970 | 1971 | 1972 | 1973 | 1974 | 1975 | 1976 | 1977 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Cleaning Service Matron 04-506 | ** | ** | ** | ** | ** | ** | ** | ** | 5,611<br>6,718 | 5,795<br>6,934 | 6,154<br>7,371 | 6,154<br>7,371 | 6,154<br>7,371 | 7,004<br>8,221 | 7,654<br>8,871 |
| Junior Clerk & Typist 03-520 | ** | ** | ** | ** | ** | ** | ** | 5,171<br>6,232 | 5,395<br>6,503 | 5,572<br>6,711 | 5,918<br>7,134 | 5,918<br>7,134 | 5,918<br>7,134 | 6,768<br>7,985 | 7,418<br>8,635 |

# GROWTH OF AUTHORIZED POSITIONS AT GREENFIELD COMMUNITY COLLEGE



## DEGREES CONFERRED BY PROGRAM

| PROGRAM | 1964 | 1965 | 1966 | 1967 | 1968 | 1969 | 1970 | 1971 | 1972 | 1973 | 1974 | 1975 | 1976 | 1977 | 1978 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| ACCOUNTING | | | | | | | | | | | | | | | 6 |
| ART | | | | | | 10 | 10 | 10 | 18 | 23 | 16 | 12 | 16 | 14 | 7 |
| BUSINESS ADMINISTRATION | 6 | 2 | 3 | 12 | 9 | 21 | 31 | 22 | 20 | 34 | 24 | 26 | 35 | 46 | 32 |
| CIVIL ENGINEERING TECHNOLOGY | 1 | | | | 1 | | 6 | 10 | 16 | 10 | 11 | 15 | 18 | 14 | 14 |
| COMPUTER SCIENCE | | | | | | | | 1 | 6 | 5 | | | | | 0 |
| DATA PROCESSING | | | | | | | | | | | 7 | 6 | 6 | 9 | 7 |
| EARLY CHILDHOOD EDUCATION | | | | | | | | | | | 7 | 12 | 13 | 19 | 17 |
| ENVIRONMENTAL SCIENCE | | | | | | | | | | 11 | 15 | 8 | 5 | 2 | 0 |
| FIRE SCIENCE | | | | | | | | | 2 | | 1 | 1 | 1 | 2 | 4 |
| GRAPHIC DESIGN | | | | | | | | 4 | 7 | 13 | 13 | 13 | 9 | 13 | 6 |
| LAW ENFORCEMENT | | | | | | | | | 2 | 17 | 19 | 20 | 26 | 29 | 30 |
| LIBERAL ARTS | 28 | 44 | 33 | 61 | 67 | 97 | 113 | 106 | 127 | 86 | 129 | 114 | 112 | 130 | 118 |
| MEDIA | | | | | | | | 2 | 7 | 13 | 12 | 19 | 14 | 11 | 6 |
| MENTAL HEALTH TECHNOLOGY | 1 | | | | | | | 10 | 10 | 20 | 25 | 21 | 12 | 3 | - |
| NURSING | | 9 | 9 | 19 | 17 | 18 | 25 | 30 | 29 | 30 | 37 | 37 | 37 | 41 | 42 |
| OFFICE ASSISTANT | | | | | | | | | | | | 2 | | 9 | 0 |
| RECREATIONAL LEADERSHIP | | | | 2 | 5 | 6 | 14 | 16 | 19 | 16 | 28 | 17 | 21 | 23 | 25 |
| SECRETARIAL | 12 | 9 | 6 | 12 | 18 | 9 | 17 | 19 | 14 | 22 | 24 | 26 | 17 | 23 | 23 |
| TOTALS | 48 | 64 | 51 | 106 | 117 | 161 | 216 | 230 | 277 | 300 | 368 | 349 | 342 | 388 | 337 |
| GRAND TOTAL | | | | | | | | | | | | | | | 3,354 |

July 19, 1978

## GREENFIELD COMMUNITY COLLEGE

### GRADUATES BY YEAR & PROGRAM

| PROGRAM | 1964 | 1965 | 1966 | 1967 | 1968 | 1969 | 1970 | 1971 | 1972 | 1973 | *1974 | *1975 | *1976 | *1977 | *1978 | MAJOR TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| ART | 0 | 0 | 0 | 0 | 0 | 9 | 10 | 10 | 18 | 23 | 16 | 12 | 16 | 14 | 7 | 135 |
| GRAPHIC DESIGN | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4 | 7 | 13 | 13 | 13 | 9 | 13 | 6 | 78 |
| MEDIA TECHNOLOGY | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 7 | 13 | 13 | 19 | 16 | 11 | 6 | 87 |
| ACCOUNTING | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 6 | 6 |
| BUSINESS MANAGEMENT | 8 | 3 | 4 | 14 | 11 | 22 | 21 | 22 | 19 | 34 | 23 | 19 | 29 | 41 | 24 | 294 |
| MANAGEMENT/DATA PROCESSING | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 2 |
| MARKETING | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 8 | 6 | 5 | 8 | 29 |
| EXECUTIVE SECRETARIAL | 13 | 9 | 5 | 10 | 12 | 5 | 14 | 17 | 10 | 10 | 13 | 11 | 3 | 7 | 11 | 150 |
| MEDICAL SECRETARIAL | 0 | 0 | 0 | 0 | 6 | 3 | 3 | 2 | 4 | 10 | 5 | 7 | 9 | 12 | 6 | 67 |
| LEGAL SECRETARIAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 6 | 8 | 5 | 5 | 6 | 32 |
| OFFICE ASSISTANT | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 0 | 9 | 0 | 11 |
| CIVIL ENGINEERING TECHNOLOGY | 0 | 0 | 0 | 0 | 0 | 0 | 5 | 9 | 13 | 9 | 11 | 16 | 17 | 14 | 11 | 105 |
| ENGINEERING | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3 | 3 |
| INDUSTRIAL ENGINEERING | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 1 | 3 | 1 | 0 | 2 | 1 | 0 | 0 | 9 |
| NURSING | 0 | 9 | 11 | 21 | 17 | 19 | 25 | 30 | 29 | 30 | 37 | 36 | 37 | 41 | 42 | 384 |
| RECREATION | 0 | 0 | 0 | 3 | 5 | 6 | 14 | 16 | 19 | 16 | 28 | 17 | 21 | 23 | 25 | 193 |
| CRIMINAL JUSTICE (LAW ENFORCEMENT) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 17 | 19 | 20 | 26 | 29 | 30 | 143 |
| EARLY CHILDHOOD EDUCATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7 | 12 | 13 | 19 | 17 | 68 |
| ENVIROMENTAL SCIENCE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 11 | 15 | 8 | 5 | 2 | 0 | 41 |
| FIRE SCIENCE TECHNOLOGY | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 0 | 1 | 1 | 1 | 2 | 4 | 11 |
| LIBERAL ARTS | 27 | 43 | 31 | 58 | 66 | 93 | 113 | 107 | 127 | 133 | 129 | 117 | 114 | 131 | 118 | 1407 |
| LIBERAL ARTS/DATA PROCESSING | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5 | 5 |
| MENTAL HEALTH TECHNOLOGY | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 10 | 10 | 20 | 25 | 21 | 12 | 3 | 0 | 101 |
| COMPUTER SCIENCE (DATA PROCESSING) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 6 | 5 | 7 | 6 | 6 | 9 | 0 | 40 |
| ANNUAL TOTALS | 48 | 64 | 51 | 106 | 117 | 157 | 206 | 231 | 277 | 347 | 369 | 355 | 346 | 390 | 337 | 3401 |

Note: Totals reflect the number of degrees conferred rather than actual graduates. Some graduates received two degrees in the same year.

* Totals for 1974-78 are confirmed with computer data. Totals prior to 1974 are taken from graduation programs.

GREENFIELD COMMUNITY COLLEGE
COST PER CREDIT
RELATIVE TO STATE APPROPRIATIONS

| | Student Credits | | State | Cost Per Credit | |
|---|---|---|---|---|---|
| | Registered | Passed | Appropriations* | Registered | Passed |
| 1968-69 | | | | | |
| Fall | 9,373 | 8,568 | | | |
| Spring | 9,359 | 8,010 | | | |
| Totals | 18,732 | 16,578 | $588,965 | $31.441 | $35.526 |
| 1969-70 | | | | | |
| Fall | | 10,611 | | | |
| Spring | | 10,953 | | | |
| Totals | | 21,564 | 850,003 | | 39,417 |
| 1970-71 | | | | | |
| Fall | 15,240 | 12,605 | | | |
| Spring | 14,859 | 11,822 | | | |
| Totals | 30,099 | 24,427 | 1,197,827 | 39.796 | 49.037 |
| 1971-72 | | | | | |
| Fall | 18,538 | 13,575 | | | |
| Spring | | 12,879 | | | |
| Totals | | 26,454 | 1,418,408 | | 53.617 |
| 1972-73 | | | | | |
| Fall | 16,270 | 14,166 | | | |
| Spring | | 13,722 | | | |
| Totals | | 27,888 | 1,544,196 | | 55.371 |
| 1973-74 | | | | | |
| Fall | 19,166 | 14,571 | | | |
| Spring | 16,705 | 13,830 | | | |
| Totals | 35,871 | 28,401 | 1,793,008 | 49.984 | 63.131 |
| 1974-75 | | | | | |
| Fall | 18,979 | 13,965 | | | |
| Spring | 17,149 | 14,190 | | | |
| Totals | 36,128 | 28,155 | 2,361,425 | 65.362 | 83.872 |
| 1975-76 | | | | | |
| Fall | 18,906 | 14,940 | | | |
| Spring | 17,779 | 14,487 | | | |
| Totals | 36,685 | 29,427 | 2,181,910 | 59.476 | 74.146 |
| 1976-77 | | | | | |
| Fall | 18,403 | 14,130 | | | |
| Spring | 16,386 | 13,602 | | | |
| Totals | 34,789 | 27,732 | 2,354,302 | 67.673 | 84.894 |

GREENFIELD COMMUNITY COLLEGE
COST PER CREDIT
RELATIVE TO STATE APPROPRIATIONS
(Continued)

| Appropriated Funds (State) | 1969 | 1970 | 1971 | 1972 | 1973 |
|---|---|---|---|---|---|
| Maintenance | 577,466 | 838,553 | 1,165,827 | 1,372,716 | 1,500,517 |
| Matching | 11,499 | 11,450 | 12,000 | 13,692 | 16,000 |
| Disadvantaged | ? | ? | 20,000 | 32,000 | 27,679 |
| | 588,965 | 850,003 | 1,197,827 | 1,418,408 | 1,544,196 |
| Enrollment FTE | 737.5 | 928.2 | 1,087.2 | 1,210.0 | 1,237.5 |
| Cost per Student | $798.60 | $915.66 | $1,101.75 | $1,172.24 | $1,247.84 |

| | 1974 | 1975 | 1976 | 1977 |
|---|---|---|---|---|
| Maintenance | 1,730,882 | 2,311,688 | 2,137,310 | 2,228,876 |
| Matching | 15,589 | 15,987 | 14,900 | 27,500 |
| Disadvantaged | 46,537 | 33,750 | 29,700 | 37,926 |
| | 1,793,008 | 2,361,425 | 2,181,910 | 2,354,302 |
| Enrollment FTE | 1,310.6 | 1,359.0 | 1,373.0 | 1,242.0 |
| Cost per Student | $1,368.08 | $1,734.62 | $1,589.16 | $1,895.50 |

TABLE X

COST PER STUDENT

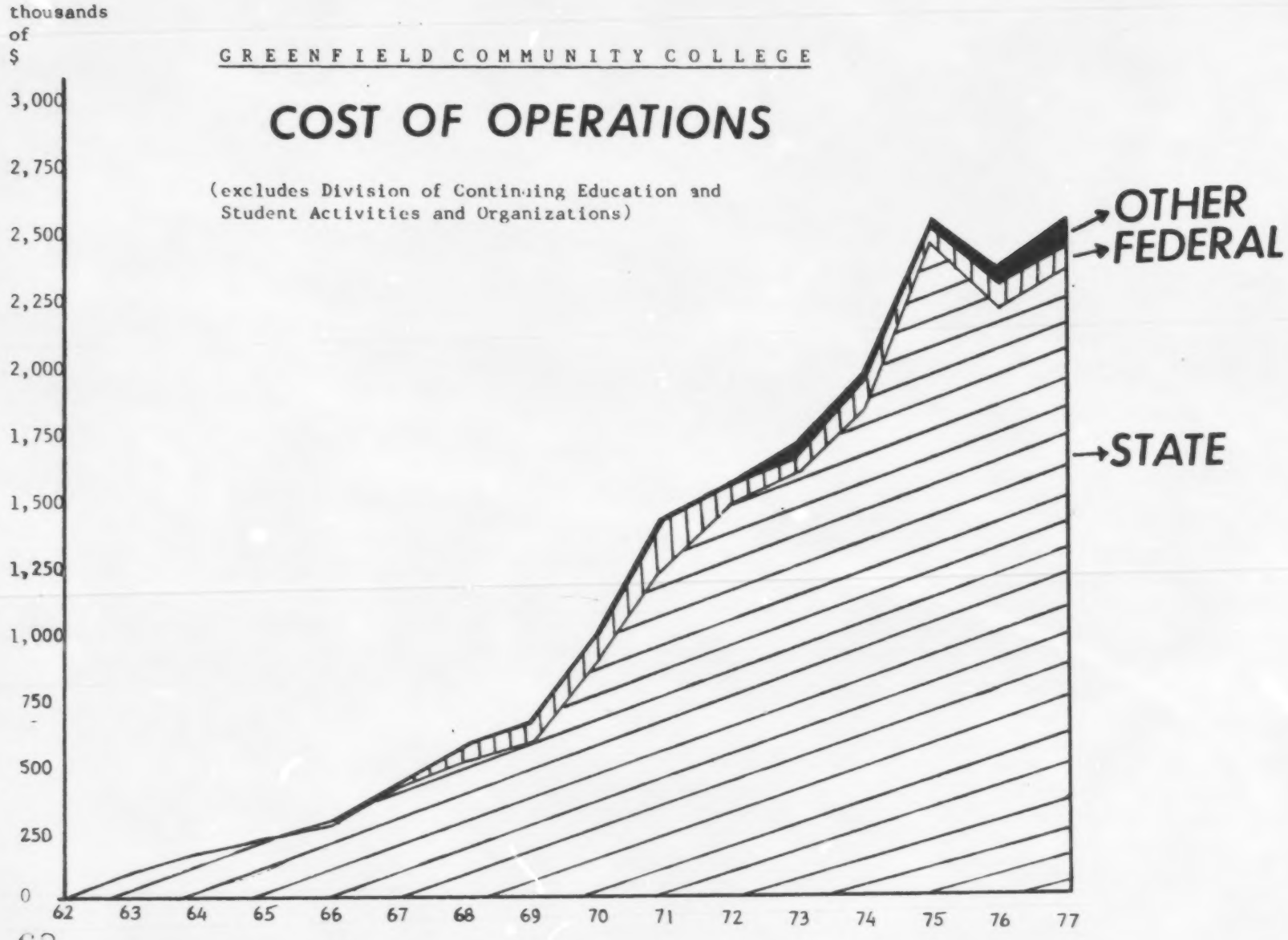
1963 - 1977

| Year | Regular Appropriation | Fall Enrollment | Cost/Student* |
|---|---|---|---|
| 1963 | $ 84,813 | 233 | $ 364 |
| 1964 | 162,028 | 304 | 533 |
| 1964 | 199,790 | 482 | 415 |
| 1966 | 248,981 | 569 | 438 |
| 1967 | 372,082 | 658 | 565 |
| 1968 | 492,932 | 763 | 646 |
| 1969 | 577,466 | 951 | 607 |
| 1970 | 838,553 | 1,117 | 751 |
| 1971 | 1,165,826 | 1,263 | 923 |
| 1972 | 1,362,796 | 1,296 | 1,052 |
| 1973 | 1,499,436 | 1,398 | 1,073 |
| 1974 | 1,730,114 | 1,474 | 1,172 |
| 1975 | 2,327,674 | 1,489 | 1,563 |
| 1976 | 2,137,310 | 1,414 | 1,512 |
| 1977 | 2,288,889 | 1,398 | 1,637 |

*Rounded off

Average Cost Per Student Per Regular Appropriation 1963 to 1977, using fall enrollment figures = $884.00.

PAGE(S) 54 WAS [redacted] (REMOVED) FROM THIS DOCUMENT PRIOR TO ITS BEING SUBMITTED TO THE ERIC DOCUMENT REPRODUCTION SERVICE.


thousands of $
GREENFIELD COMMUNITY COLLEGE
COST OF OPERATIONS
(excludes Division of Continuing Education and Student Activities and Organizations)
OTHER
FEDERAL
STATE
3,000
2,750
2,500
2,250
2,000
1,750
1,500
1,250
1,000
750
500
250
0
62
63
64
65
66
67
68
69
70
71
72
73
74
75
76
77

PAGES 56-58, CONTAINING TABLES OF EXPENDITURES BY FISCAL YEAR 1963-1977, WERE REMOVED FROM THIS DOCUMENT PRIOR TO ITS BEING SUBMITTED TO THE ERIC DOCUMENT REPRODUCTION SERVICE.

CURRICULUM CHRONOLOGY

| | |
|---|---|
| 1962 | General Studies |
| | University Parallel |
| | Secretarial Science |
| | Business and Management |
| 1963 | Nursing |
| 1966 | Engineering Technician |
| | Recreation |
| 1967 | Art |
| 1968 | Industrial Engineering Technology |
| 1969 | Law Enforcement |
| | Fire Science Technology |
| 1971 | Graphic Design |
| | Media Technology |
| | Community Mental Health Technology |
| | Computer Science Technology |
| | Environmental Science Technology |
| 1973 | Early Childhood Education |
| 1975 | Environmental Science Technology dropped |
| | Community Mental Health Technology dropped |

HAMILTON, CHARLES C.D. (CHAIRMAN) 267-0943
President, Charles Hamilton Associates
236 Huntington Avenue, Suite 314, Boston 02115

JACOBSEN, ERROL Y. (SECRETARY) 1-369-6809
35 Seymour Street, Concord 01742

ANRIG, GREGORY R. 727-5700
Commissioner of Education
31 St. James Avenue, Boston 02116

BRADSHAW, JOHN F. 1-686-3995
55 Woodland Street, Newburyport 01950

CAMARRA, MURIEL E. 1-835-4521
28 Lynwood Lane, West Boylston 01583

DUFF, JOHN B. 1-454-7811
President, University of Lowell 01854

FULHAM, THOMAS A. 723-4700
President, Suffolk University
41 Temple Street, Boston 02114

HICKEY, JOHN T. 413-536-5520
Manager, Holyoke Water Power Co.
One Canal Street, Holyoke 01040

JOHNSON, ELIZABETH 738-5600
10 Ledgebrook Road, Mattapan 02126

JONES, PATRICK F. 436-1900
President, Lea Part Community Development Corp.
150 American Legion Highway, Dorchester 02124

MARA, VINCENT J. 727-4555
President, Fitchburg State College 01420

MATTINGLY, ROBERT (STUDENT, BRISTOL) 727-7118
158 Roger's Lane, Middletown, R.I. 02840

McQUIRE, EDWARD C. 727-5360
Chancellor, Board of Higher Education
31 St. James Avenue, Boston 02116

PATTERSON, FRANKLIN 482-8400 (eff. 7/24/78)
Interim President, University of Massachusetts
250 Stuart Street, Boston 02116

SIMHA, O. ROBERT 253-5831
Planning Officer, M.I.T. 12-156
77 Mass Avenue, Cambridge 02139

SINCLAIR, ALAN 401-277-2841
R. I. Department of Education
22 Hayes Street, Providence, R.I. 02908

THOMPSON, FRED T. 413-664-4411
85 Cobble View Road, Williamstown 01267

## GIFTS MADE BY THE FOUNDATION

### 1974 - 1975

| | |
|---|---|
| Discretionary Fund | $ 2,017.03 |
| Insurance on College Property | 575.79 |
| Rental | 702.00 |
| Student Funds | 2,825.09 |
| Development | 1,301.25 |
| Day Care | 15,829.36 |
| Performing Arts Program | 370.00 |
| Art Work | 275.00 |
| Miscellaneous Services | 438.56 |

### 1975 - 1976

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|---|---|
| Scholarships | 600.00 |
| Development Office | 4,729.00 |
| Personnel | 14,529.00 |
| Financial Aid | 150.00 |
| Rentals and Income | 788.00 |
| Digging Pond | 645.00 |
| Tennis Court Plans | 1,380.00 |

GIFTS MADE BY THE FOUNDATION

1976 - 1977

| | |
|---|---|
| Purchase of two automobiles for College use, field trips, athletics, and transportation to meetings | $9,409.00 |
| Exhibition of the works of W. Lester Stevens, N.A. (1888 - 1969) and the publication of a catalog | 3,500.00 |
| Discretionary funds used by the College for projects that could not be financed by the state | 2,000.00 |
| Publication of Portrait, an alumni newsletter, in order to bring a greater awareness to the alumni of the work of the College | 1,000.00 |
| Rental of facilities and insurance on boars at Lake Mattewa for the Recreation Department; funds for the White Water Canoeing Program | 510.00 |
| Student Assistantships honoring Albert Lumley and Russel Wilkes, providing an opportunity for outstanding students to participate in a project within their discipline | 600.00 |
| Financial aid for an exceptional student, funded by the General Hap Adams Memorial Award | 150.00 |
| Purchase of a work of art by a student in the graduating class | 50.00 |

UNIVERSITY OF CALIF.
LOS ANGELES

OCT 13 1978

CLEARINGHOUSE FOR
JUNIOR COLLEGES

GIFTS MADE BY THE FOUNDATION

1977 - 1978

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|---|---|
| Support, with Channel 57 and the National Endowment for the Arts, the completion of the film, Root Hog or Die | $3,750.00 |
| Support of the College Development Office that will seek private, state, and federal funds for the continual improvement of the College Program | 5,500.00 |
| Support of a program to provide the faculty and staff an opportunity to continue to study in their discipline or to complete a project in their discipline | 1,800.00 |
| Publication of Portrait and other alumni development work | 1,500.00 |
| Support of preservation, cataloguing, and purchase of materials for the MacLeish Collection | 1,000.00 |
| Discretionary funds for the College to be used in those areas not supported by state funds | 1,000.00 |
| Student Assistantships honoring Albert Lumley and Russel Wilkes | 600.00 |
| Financial aid for an exceptional student funded by the General "Hap" Adams Memorial Award | 150.00 |
| Insurance for the Art Department and rental and insurance for the Recreation Department | 1,000.00 |
| Athletics | 2,000.00 |
| Toboggan Club | 500.00 |
| Purchase of Greenfield Association Library | 1,550.00 |

GREENFIELD COMMUNITY COLLEGE FOUNDATION, INC.